



TRANSFORMATIONAL
INVESTMENT
CAPACITY

What MSF Key Strategic Priorities and Decisions, MSF Urban Spaces puts into practice?

MSF URBAN SPACES

6 cities around the world in Europe, Africa, Asia and America

6 local teams of 40 MSF focal points from Associations, Executive and Operations

50 civil society grassroots initiatives and associations

from refugees, migrants' communities, municipalities, civil society associations and networks, **come together to take action** so to **raise awareness** on the fate of refugees and migrants and to **engage our communities**.

This will happen with a series of actions planned as part of a long term strategic approach and will include: workshops, interactive events, open days, info-hubs, networking meetings and local campaigns by the end of June 2019.



MSF FRAMEWORK ON DISPLACEMENT AND MIGRATION_ May 2017

Place ourselves firmly in solidarity to those on the move and to those who assist them out of pure solidarity.

Acknowledging the key role of home societies

Building partnerships and therefore trust with civil society organizations and grassroots initiatives.

CALL FOR CHANGE MSF International Board Call & People, People, People statement

Help our people regain a sense of belonging and meaningful participation.

Engage with the societies where we intervene, Embrace our full diversity

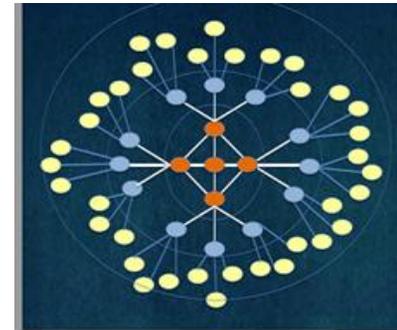
Expectation 3 & 4 of Associative Roadmap:

MSF growth plan as a truly global and diverse movement

Need to look at different ways for members to associate with each other

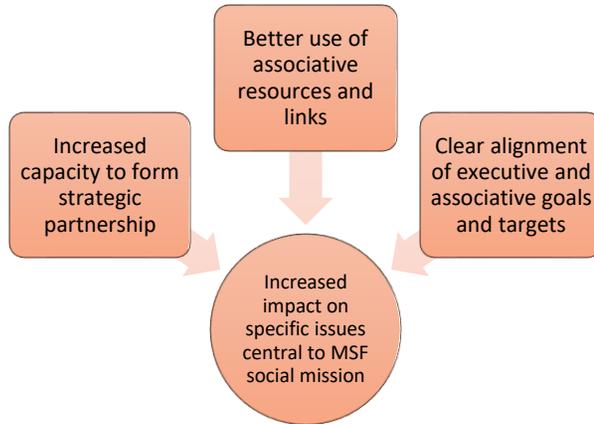
Over **50 civil society grassroots initiatives**, out of which **over 1/2 are refugees and migrants' communities**, have come together to MSF Urban Spaces on migration and world displacement issue, so as to share their local urban challenges, good practices of mobilization and community engagement and concrete ideas on how to develop on action.

Our social resources (members, friends of MSF, volunteers) have a space a) **to get engaged from their home societies**, in support of MSF social mission, b) to learn from stories and good practices of one another and also from other civil society groups who are innovating and therefore build their own capacity and **become more committed to MSF mission**.



Graph from HKS course on Leadership, Organizing and Action, 2018

Focus on 3 straightforward contributing streams:



By **better using associative resources** and **by increasing the capacity to have strategic and enduring partnerships**, and aligning this with the goals of the section, one will expect to see **increased impact** on issues agreed to be central to MSF's mission in that area. (linked to migration and world displacement and linked to associative expectations)

February-May 2018:

We conducted **mappings and focus groups discussions** in the **cities** engaged. We explored how we mobilized our members and how we connected with wider civil society groups from 2015-2018. We documented cases of success and cases of failure.

Key findings on factors that contributed to successful cases are:

1. Development of strategy (frequency and repetition of activities, not only one off ones)
2. Engagement of the ones who are mobilized to contribute with their skills and network resources to activities and plans with clear objectives
3. Mobilize the potential of refugees and migrants themselves (experts by experience)
4. Synergies among diverse actors, cooperation and coordination of activities among different initiatives

June-September 2018:

Step 1. Following up on previous phase we created foundation and built relationships with diverse actors to engage in next phase. We are forming **6 local teams** in the cities engaged, composed of **apprx. 100 focal persons** from **MSFers**, migrants and refugee's communities, municipalities and civil society initiatives, who in their turn will reach out to their networks and communities.

Step 2. Based on our key findings (lessons learnt and innovation from others), we put in place our '**organizing tools**' that suggest a new course of action of increasing the chances of our success and of our impact. These include the following main focus areas:

- A. **Building Partnerships** (Guiding principles and steps of the partnering process, adapted to MSF Associations' needs)
- B. **How to organize one's Urban Space** (Steps to take once making a plane, how to connect all MSF presence and how to connect with wider civil society actors)
- C. **Best Practices & What we are learning** from within and outside MSF. This will be part of **an online toolbox** that is being designed to be launched by end of 2018

October 2018-June 2019:

Local teams come together and they work together towards development of strategy to address some key local challenges related to the issue of migration.

Key Elements:

- Each City sets its own priorities, based on its local context.
- We do not 'refer' to a single activity but to a series of actions which turn short term opportunities into long term goals.
- We set qualitative and quality indicators, so as to measure our impact.
- A partnering process, both within and outside MSF takes place.
- We rely more on people.
- We do synergies with strategic teams.

June 2019-November 2019:

Our key findings and lessons learnt, networks created will be documented and communicated in an open to all MSF meeting. Next Steps and follow up will be launched.



Plans of Action from the 6 MSF Urban Spaces Cities: October 2018-June 2019

<p>MSF Southern Africa_ in Johannesburg: MSF Association will work with local civil society groups of refugees and migrants in the development of a campaign against xenophobia in Johannesburg, culminating on World Refugee day in 2019.</p> <p>In Pretoria, a group of MSF Association members will support the MSF Operations in the creation of a 'hub' as info point and as a space for empowering activities, to accompany the mental health services MSF team will provide in a local community clinic.</p>	<p>MSF Greece in the city of Athens, will focus on a series of targeted activities towards youth and "neutral population" with the aim to share more information to wider public on the real status of refugees and migrants, as well as to highlight some of the key problems they are facing, like the one of "housing conditions".</p> <p>A combination of workshops, in central neighborhoods of Athens, support of planned activities of the Greek platform of migrants and refugees and open events, reaching out to wider number of population in local communities are being planned.</p>	<p>MSF Italy in the city of Turin will work on public awareness activities with a special focus on schools and media representatives.</p> <p>Main objective is to share positive stories on forced migration and to engage the local community in this positive narrative.</p> <p>Some of key activities planned are: mapping of existing networks and civil society platforms, support of already relevant events organized by civil society actors, workshops on how to communicate effectively positive messages, documentary with relevant material promotion, public event.</p>
<p>In Istanbul the local MSF team in cooperation of key civil society initiatives will focus on the areas of: awareness raising on the reasons behind migration on a global scale and on co-existence in an urban setting & politics of space: what does it mean to be neighbors in a megacity?</p> <p>Mapping of platforms and initiatives, support of key events of the municipality and civil society actors with special focus on access to health issues will take place.</p>	<p>In Mexico City, main focus is to connect closer to civil society initiatives and share key messages, and good practices from the local context to the global.</p> <p>Key urban challenges will be documented.</p> <p>One of the main objectives, is to connect closer to support the associative spirit of MSF members and friends of MSF, in Mexico.</p>	<p>MSF Canada in Montreal with a special focus on Medical Associations, Youth/Schools through MSF-C School Program and Health Staff of local clinics, aims to support local campaign by MdM & Amnesty International, to lobby with medical associations, so as to raise awareness and provide info more concretely on the conditions of refugees and migrants, to develop some transcultural trainings for medical staff.</p> <p>Smaller scale activities will culminate to a larger open event.</p>